



**Norfolk and Norwich
University Hospitals**
NHS Foundation Trust

Annual Members' Meeting - September 2026

Agenda

Welcome and introductions

Norfolk and Waveney University Hospitals Group Chair - David Roberts

Review of financial performance and External Audit Report

Norfolk and Norwich University Hospitals Interim Chief Finance Officer – Clare Hinton

Council of Governors and Foundation Trust Membership report

Norfolk and Norwich University Hospitals Lead Governor – Elaine Bailey

Annual report and review of the year

Norfolk and Waveney University Hospitals Group CEO - Professor Lesley Dwyer

Video address by Norfolk and Norwich University Hospitals Executive Managing Director Dr Shane Gordon

Team presentation

Spinal Assessment Service

Looking ahead

Developing a clinical strategy fit for the future - Norfolk and Waveney University Hospitals Group CEO
- Professor Lesley Dwyer

Our once in a generation opportunity to transform and improve healthcare.

Questions